

Park & Recreation





Mission Statement

To acquire, develop, operate, and maintain a parks and recreation system that enriches the quality of life for residents and visitors alike and preserves it for future generations.

Department Description

The Park and Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for the community. The Department manages three major elements that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space:

There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthful outdoor settings. Landscaped and natural environments provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods. Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities. There are 48 Maintenance Assessment Districts located throughout the City that provide property owners the opportunity to assess an annual fee in order to pay for landscape enhancements and other improvements, maintenance services, and activities beyond those generally provided by the City.

Recreational Facilities:

The Department operates and maintains a large number of recreational facilities. These facilities include: recreation centers, playgrounds, senior centers, teen centers, athletic fields, tennis courts, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, weight rooms, historic sites, amphitheaters, skate parks, boat launches, docks, lakes, fishing piers, dog parks, and more. These facilities bring persons with diverse backgrounds together to enjoy special events, relax, and strengthen neighborhood bonds. The Department also operates several golf complexes and the Mount Hope Cemetery, which provides low cost burial services.

Recreational Programs:

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, self-discipline, improve health, and promote conflict resolution skills for youths and adults. Programs

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offered throughout the City include ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, bird watching, nature walks, golf, day camps, softball, track, archery, holiday parties, cultural events, outdoor movies, senior trips, tiny tot classes, and much more.

Service Efforts and Accomplishments

More than 300 special events including runs/walks took place in Balboa Park in calendar year 2006. The majority of sponsor organizations are non-profit, drawn to the park for its vast beauty and cultural prominence.

Mission Bay Park has approximately 14 million visitors annually and hosts many special events that have become San Diego traditions.

The Permit Center for Developed Regional Parks issues permits for Balboa Park, Presidio Park, Mission Hills Park, Mission Bay Park, and shoreline parks and beaches. An estimated 6,500 permits were issued and 8,058 room reservations were made in Fiscal Year 2006.

Recreation centers offered over 4,000 programs and activities for youths and adults including sports leagues, dance, gymnastics, arts and crafts programs, meetings, and private parties. Special events included concerts or movies in the park, spring egg hunts, and family days. An estimated 10 million park users visit City community parks and facilities during the year.

The Volunteer Program recognized nearly 300 volunteers at an event to celebrate their contributions. The Department partners with thousands of volunteers who contributed 194,000 hours of service in Fiscal Year 2006, saving the City nearly \$3.4 million.

The Aquatics District operates 13 permanent swimming pools and three portable pools during the summer months. In Fiscal Year 2007, over 1,000 youths participated in one of the many aquatic recreation programs offered by the Department. The Adaptive Aquatics Program was offered in the summer of 2006 at five pools with more than 400 children participating of the program.

The Therapeutic Recreation Services and Senior Services Programs provide activities and services to approximately 90,000 people annually. These include: Camp at the Bay, talent shows, dances, Wheelchair Rugby Tournament, Junior Wheelchair Sports Camp, U.S. Open Wheelchair Tennis Championships, Annual Harvest Ball, Annual Deaf Awareness Day, Drug and Alcohol Recovery Games, Annual Senior Citizens Art Show, Senior Citizens Craft Show, Motorized Beach Wheelchair Program, and field trips.

The Civic Dance Arts Program has been in existence for more than 60 years. More than 2,500 children, teens, adults, and seniors take a variety of dance classes at recreation facilities throughout the City.

Mount Hope Cemetery has been owned and operated by the City for 137 years. The City provided the maintenance of 80 acres of developed cemetery land and 417 internments in Fiscal Year 2006.

The Department manages and maintains 13.6 miles of City coastline from Torrey Pines City Park to Sunset Cliffs Natural Park and 26.2 miles of the Mission Bay shoreline. The city coastline includes 100 acres of naturally maintained beaches, 150 acres of fully-maintained beaches, 390 acres of shoreline parkland, and 291 acres of coastal bluff right-of-way.

The Citywide Park Maintenance Turf Unit mowed over 1,300 acres, fertilized 3,000 acres, aerified 2,600 acres, and renovated 287 acres of turf weekly during Fiscal Year 2006.

Open Space Division staff, contractors and volunteers continued on-going clean up and non-native invasive plant removal projects in many open space parks and canyons.

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Service Efforts and Accomplishments

The Maintenance Assessment Districts program added three new districts for a total of 48 districts serving over 133,000 parcel owners. The districts added were Black Mountain Ranch North, Camino Santa Fe, and Genesee/North Torrey Pines Road.

In Fiscal Year 2007, Golf Operations hosted several major events including the Junior World Golf Championship; the largest and most prestigious junior golf event in the world; the Men's and Women's City Amateur Golf Championship; and the highly publicized Buick Invitational PGA Tour Event, played by many of golf's top professionals.

The 2008 United States Open Golf Championship will be hosted by the Torrey Pines Golf Course in June 2008.

Budget Dollars at Work

- Operate and maintain an estimated 38,980 acres of park, open space and aquatic acres
- Operate 51 recreation centers (including leased sites)
- Operate and maintain 13 permanent swimming pools
- Maintain 190+ playgrounds
- Operate and maintain golf courses at Torrey Pines, Balboa Park and Mission Bay Golf and Practice Center, supporting 300,000 rounds of golf
- Maintain 181 community, neighborhood, mini and resource parks
- Maintain 71 open space areas

Department Summary

Park & Recreation				
	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED	FY 2007-2008 CHANGE
Positions	927.64	949.10	728.97	(220.13)
Personnel Expense	\$ 58,202,359	\$ 59,727,721	\$ 56,529,363	\$ (3,198,358)
Non-Personnel Expense	\$ 47,064,961	\$ 51,223,147	\$ 57,701,526	\$ 6,478,379
TOTAL	\$ 105,267,320	\$ 110,950,868	\$ 114,230,889	\$ 3,280,021

Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Mt. Hope Cemetery			
Administration	3.00	4.00	3.00
Grounds Maintenance	7.00	7.00	3.00
Interment	3.00	3.00	3.00
Total	13.00	14.00	9.00
Reservoir Recreation			
Concession Management/Support	3.00	0.00	0.00

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Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Reservoir Recreation			
Lake Hodges Concession	3.88	0.00	0.00
Lake Murray Concession	2.04	0.00	0.00
Miramar Lake Concession	2.24	0.00	0.00
Otay Lake Concession	2.54	0.00	0.00
San Vicente Lake Concession	3.44	0.00	0.00
Sutherland Lake Concession	2.44	0.00	0.00
Total	19.58	0.00	0.00
Park & Rec - Administrative Svcs			
Administration	5.17	3.00	3.00
Department Asset Management	0.00	0.00	5.00
Department Financial & IS Support	3.25	4.50	4.50
Department Grants	0.00	0.00	3.00
Department Wide Training	2.50	3.00	3.00
Total	10.92	10.50	18.50
Community Parks I			
Community Parks	120.79	129.49	102.36
Division Management	2.00	2.00	2.00
Division Wide Support Services	4.50	4.50	4.00
Downtown Enhancement Program	2.73	8.45	4.69
NTC Park Management	1.66	1.66	0.00
Special Events Support	1.25	1.25	0.00
Total	132.93	147.35	113.05
Developed Regional Parks			
Administration	4.00	5.00	5.00
Balboa Park Rangers	9.10	9.10	9.10
Beaches/Shoreline Parks	54.63	54.63	42.15
BP & Horticultural Management	67.48	67.48	59.35
BP Facility Management & Citywide Dance	38.80	38.80	26.50
CityWide Maintenance Services	103.18	112.56	97.45
Division-Wide Support Services	12.70	14.00	13.00
Mission Bay Park	75.16	77.06	60.40
Total	365.05	378.63	312.95
Community Parks II			
Administration	3.00	3.00	3.00
After School Playground Program	14.28	14.28	2.78
Division Wide Support Services	5.00	5.00	5.00
Park & Building Maintenance	72.20	72.83	70.71

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Department Staffing

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Community Parks II			
Recreation Facilities Operation	46.92	46.92	18.00
Recreational/Social/Cultural Program	62.25	66.37	37.23
Senior & Therapeutic Programs	13.87	13.87	10.50
Total	217.52	222.27	147.22
Park Planning and Development			
Administration	1.00	1.00	0.00
Development Office	3.00	4.00	0.00
Division Wide Support Services	3.75	7.00	0.00
Park Project Planning	25.00	26.00	0.00
Total	32.75	38.00	0.00
Open Space Division			
Administration	4.65	6.00	7.45
General Open Space Maintenance	5.40	5.90	5.00
Open Space Park Management	23.35	25.35	21.00
Street Median Maintenance	3.10	3.10	2.30
Total	36.50	40.35	35.75
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Ranger Program	2.00	2.00	2.00
Total	2.00	2.00	2.00
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	29.00	26.10	23.00
District Management	4.50	4.50	4.00
District Wide Support Services	3.50	3.50	3.50
Mission Bay Golf Course	13.00	15.10	14.00
Torrey Pines Golf Course	42.00	46.80	46.00
Total	92.00	96.00	90.50
CENTRE CITY MAINT/COORDINATION			
Centre City Maint/Coordination			
Downtown Enhancement Program	5.39	0.00	0.00
Total	5.39	0.00	0.00
DEPARTMENT TOTAL	927.64	949.10	728.97

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Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Mt. Hope Cemetery			
Administration	\$ 258,754	\$ 326,490	\$ 272,599
Grounds Maintenance	\$ 782,789	\$ 804,555	\$ 637,837
Interment	\$ 340,962	\$ 339,320	\$ 345,731
Mt Hope Cemetery	\$ -	\$ (1,002)	\$ 21,497
Perpetuity Fund Investment Services	\$ 85,308	\$ 85,308	\$ 85,308
Total	\$ 1,467,813	\$ 1,554,671	\$ 1,362,972
Reservoir Recreation			
Concession Management/Support	\$ 390,089	\$ -	\$ 3,412,015
El Capitan Lake Concession	\$ 8,226	\$ -	\$ -
Lake Hodges Concession	\$ 243,188	\$ -	\$ -
Lake Murray Concession	\$ 196,917	\$ -	\$ -
Miramar Lake Concession	\$ 205,338	\$ -	\$ -
Otay Lake Concession	\$ 191,246	\$ -	\$ -
San Vicente Lake Concession	\$ 230,770	\$ -	\$ -
Sutherland Lake Concession	\$ 188,657	\$ -	\$ -
Total	\$ 1,654,431	\$ -	\$ 3,412,015
Park & Rec - Administrative Svcs			
Administration	\$ 733,601	\$ 386,157	\$ 441,390
Department Asset Management	\$ -	\$ -	\$ 650,761
Department Financial & IS Support	\$ 304,689	\$ 479,393	\$ 461,981
Department Grants	\$ -	\$ -	\$ 350,200
Department Wide Training	\$ 220,241	\$ 256,455	\$ 266,449
Park & Rec-Administrative Services	\$ -	\$ (190,361)	\$ (4,020)
Total	\$ 1,258,531	\$ 931,644	\$ 2,166,761
Community Parks I			
Community Parks	\$ 13,006,935	\$ 13,946,242	\$ 14,876,975
Community Parks I	\$ -	\$ 4,965	\$ 91,949
Division Management	\$ 286,344	\$ 276,673	\$ 282,422
Division Wide Support Services	\$ 468,274	\$ 483,390	\$ 368,664
Downtown Enhancement Program	\$ 470,408	\$ 1,116,690	\$ 942,387
NTC Park Management	\$ 140,489	\$ 141,864	\$ (259)
Special Events Support	\$ 224,848	\$ 225,293	\$ (108)
Total	\$ 14,597,298	\$ 16,195,117	\$ 16,562,030
Developed Regional Parks			
Administration	\$ 263,558	\$ 382,333	\$ 553,941
Balboa Park Rangers	\$ 847,133	\$ 863,942	\$ 905,082
Beaches/Shoreline Parks	\$ 5,287,209	\$ 5,747,925	\$ 5,916,870

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Department Expenditures

	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GENERAL FUND			
Developed Regional Parks			
BP & Horticultural Management	\$ 4,834,936	\$ 4,956,572	\$ 4,718,399
BP Facility Management & Citywide Dance	\$ 3,262,543	\$ 3,195,797	\$ 3,085,035
CityWide Maintenance Services	\$ 11,311,792	\$ 13,011,728	\$ 12,352,994
Developed Regional Parks	\$ -	\$ (592,531)	\$ 275,406
Division-Wide Support Services	\$ 973,471	\$ 1,163,524	\$ 998,123
Mission Bay Park	\$ 6,346,141	\$ 6,817,783	\$ 6,789,584
Total	\$ 33,126,783	\$ 35,547,073	\$ 35,595,434
Community Parks II			
Administration	\$ 173,830	\$ 179,792	\$ 341,333
After School Playground Program	\$ 636,947	\$ 636,094	\$ 683,363
Community Parks II	\$ 86	\$ 14,182	\$ 113,871
Division Wide Support Services	\$ 577,251	\$ 651,435	\$ 556,959
Park & Building Maintenance	\$ 9,531,026	\$ 9,944,656	\$ 10,757,334
Recreation Facilities Operation	\$ 2,755,256	\$ 2,796,337	\$ 3,084,095
Recreational/Social/Cultural Program	\$ 3,716,405	\$ 3,909,322	\$ 4,186,675
Senior & Therapeutic Programs	\$ 1,016,263	\$ 1,015,539	\$ 1,061,851
Total	\$ 18,407,064	\$ 19,147,357	\$ 20,785,481
Park Planning and Development			
Administration	\$ 170,864	\$ 169,166	\$ -
Development Office	\$ 251,953	\$ 392,039	\$ -
Division Wide Support Services	\$ 519,297	\$ 833,016	\$ -
Park Planning Division	\$ -	\$ (152,118)	\$ -
Park Project Planning	\$ 3,425,626	\$ 3,582,626	\$ -
Total	\$ 4,367,740	\$ 4,824,729	\$ -
Open Space Division			
Administration	\$ 663,063	\$ 869,663	\$ 1,001,773
General Open Space Maintenance	\$ 693,263	\$ 762,081	\$ 777,697
Open Space Division	\$ -	\$ (314,611)	\$ 8,522
Open Space Park Management	\$ 2,956,083	\$ 3,204,980	\$ 3,236,338
Street Median Maintenance	\$ 1,306,287	\$ 1,417,655	\$ 1,341,957
Total	\$ 5,618,696	\$ 5,939,768	\$ 6,366,287
LOS PENASQUITOS CANYON PRESERVE			
Los Penasquitos Cnyn Preserve			
Los Penasquitos Canyon Preserve	\$ -	\$ 890	\$ 4,777
Ranger Program	\$ 207,981	\$ 212,976	\$ 222,369
Total	\$ 207,981	\$ 213,866	\$ 227,146

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	FY 2006 BUDGET	FY 2007 BUDGET	FY 2008 PROPOSED
GOLF COURSE ENTERPRISE			
Golf Course Enterprise Fund			
Balboa Park Golf Course	\$ 3,091,477	\$ 2,993,097	\$ 3,159,061
District Management	\$ 697,771	\$ 854,462	\$ 1,063,302
District Wide Support Services	\$ 346,610	\$ 342,851	\$ 392,179
Golf Course Enterprise Fund	\$ -	\$ (128,708)	\$ 94,539
Mission Bay Golf Course	\$ 1,423,874	\$ 1,545,622	\$ 1,603,430
Torrey Pines Golf Course	\$ 5,515,904	\$ 6,082,700	\$ 6,601,252
Total	\$ 11,075,636	\$ 11,690,024	\$ 12,913,763
CENTRE CITY MAINT/COORDINATION			
Centre City Maint/Coordination			
Downtown Enhancement Program	\$ 1,022,777	\$ -	\$ -
Total	\$ 1,022,777	\$ -	\$ -
OPEN SPACE PARK FACILITIES			
Open Space Pk Facilities			
Bond Interest & Redemption	\$ 715,000	\$ 438,300	\$ 437,025
Total	\$ 715,000	\$ 438,300	\$ 437,025
ENVIRONMENTAL GROWTH FUND 1/3			
EGF - Maint & Oper (1/3)			
Open Space Maintenance/Management	\$ 4,430,379	\$ 4,153,319	\$ 5,068,068
Total	\$ 4,430,379	\$ 4,153,319	\$ 5,068,068
ENVIRONMENTAL GROWTH FUND 2/3			
EGF O/S Acq & Debt Serv (2/3)			
EGF O/S Acquisition & Debt Service (2/3)	\$ 767,762	\$ 3,765,571	\$ 2,784,478
Open Space Maintenance/Admin Reimb	\$ 6,549,429	\$ 6,549,429	\$ 6,549,429
Total	\$ 7,317,191	\$ 10,315,000	\$ 9,333,907
DEPARTMENT TOTAL	\$ 105,267,320	\$ 110,950,868	\$ 114,230,889

Significant Budget Adjustments

GENERAL FUND

Community Parks I	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	469,385 \$	0
New Facilities Annualization The following facilities were opened a portion for of Fiscal Year 2007 and will be funded for Fiscal Year 2008: Camino Ruiz Neighborhood Park, Naval Training Center Phase I, and the Nobel Athletic Area.	3.83 \$	467,327 \$	20,000
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	220,612 \$	0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	212,063 \$	0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal, landscape maintenance, uniform services, and increases to the Living Wage Ordinance.	0.00 \$	185,565 \$	0
New Facilities The following new facilities to be funded for Fiscal Year 2008: Thurgood Marshall Elementary joint-use facility, Rancho Encantada Neighborhood Park, Torrey Del Mar Neighborhood Park.	0.00 \$	123,509 \$	0
Transition of Hourly Positions Standardization of hourly position budgeting.	(23.02) \$	2,773 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	172,950
Position Swap Due to classification studies following the creation of budgeted positions, Recreation Center Director I and Recreation Center Director II, are currently budgeted as Recreation Center Director III's. This will correct the classifications for current positions.	0.00 \$	(11,013) \$	0

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Significant Budget Adjustments

GENERAL FUND

Community Parks I	Positions	Cost	Revenue
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(75,053) \$	0
General Fund Savings Proposal Department submitted reduction proposal.	0.00 \$	(117,031) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(181,666) \$	0
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(15.11) \$	(929,558) \$	0
Community Parks II	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	794,020 \$	0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	440,255 \$	0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal, Maintenance Assessment Districts allocation, and supplemental pool assistance for the summer months.	0.00 \$	407,765 \$	0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	254,743 \$	0

Significant Budget Adjustments

GENERAL FUND

Community Parks II	Positions	Cost	Revenue
New Facilities The following new facilities are to be funded for Fiscal Year 2008: Flo Jo Elementary School joint-use, Kennedy Porter Elementary joint-use, Ocean View Hills joint-use, Park de la Cruz Neighborhood Park Phase II, Rodriquez Elementary School joint-use and Teralta Park Comfort Station.	1.30 \$	205,198 \$	0
New Facilities Annualization The following facilities were opened a portion of Fiscal Year 2007 and will be funded for Fiscal Year 2008: Edison Elementary School joint-use, Normal Heights School joint-use, Charles Lewis Skate Park; Comfort Station, and Par Course.	1.67 \$	139,448 \$	15,000
Transition of Hourly Positions Standardization of hourly position budgeting.	(72.93) \$	65,790 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	(485,774)
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(111,228) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(237,779) \$	0
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.09) \$	(320,088) \$	0
Developed Regional Parks	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	1,918,405 \$	0

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GENERAL FUND

Developed Regional Parks	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	583,030 \$	0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	454,098 \$	0
New Facilities Adjustments to expenses for support of new facilities including an increase to the Mowing Crew.	3.00 \$	388,535 \$	0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal and print shop services.	0.00 \$	376,776 \$	0
Transition of Hourly Positions Standardization of hourly position budgeting.	(22.70) \$	2,733 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	2,308,815
General Fund Savings Proposal Department submitted reduction proposal.	0.00 \$	(107,729) \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(142,726) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(472,108) \$	0
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(45.98) \$	(2,952,653) \$	(108,000)

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Mt. Hope Cemetery	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	52,742 \$	0
Contractual Increases Adjustments to reflect increases in existing service contracts for landscaping, laundry, print shop services, and litter control.	0.00 \$	47,805 \$	0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	15,267 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	(100,179)
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	(2,247) \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(14,111) \$	0
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.00) \$	(291,155) \$	0
Open Space Division	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	483,816 \$	0
Contractual Increases Adjustments to reflect increases in service contracts for refuse disposal, maintenance and janitorial, landscaping and print shop services.	0.00 \$	323,794 \$	0

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Open Space Division	Positions	Cost	Revenue
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	107,407 \$	0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	68,550 \$	0
New Facilities Adjustments to reflect an increase in motive outlay and contractual services expenses to support new facilities in open space acreage.	0.00 \$	44,000 \$	0
New Facilities Annualization Adjustment to reflect an increase in expense for open space acreage that were opened a portion of Fiscal Year 2007 and will include increased funding for Fiscal Year 2008.	0.50 \$	30,221 \$	0
Adjustments to Gas Tax and TransNet Revenues Overall Gas Tax and TransNet revenue is projected to increase for Fiscal Year 2008, one percent and three percent respectively. However, some departments realized a reduction in TransNet revenue as the result of the consolidation of the revenue into departments that perform the majority of transportation related activities: General Services - Streets Division, and Engineering and Capital Projects.	0.00 \$	0 \$	12,212
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	234,189
Motive Usage Transfer Transfer of funding to the Los Penasquitos Canyon Preserve Fund Division.	0.00 \$	(28,560) \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(41,775) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(76,871) \$	0

Significant Budget Adjustments

GENERAL FUND

Open Space Division	Positions	Cost	Revenue
General Fund Savings Proposal Department submitted reduction proposal.	0.00 \$	(83,000) \$	200,000
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(5.10) \$	(401,063) \$	(16,560)

Park & Rec - Administrative Svcs	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	230,142 \$	0
Park and Recreation Transfer Transfer of staff, associated non-personnel expenses, and revenue from the Park Planning Division of the Park and Recreation Department to capitalize on improved efficiencies within the Department.	8.00 \$	1,000,961 \$	0
Funding for Assistant to the Director Position Adjustment reflects the reorganization of personnel expenditures to fund 1.00 Assistant to the Park and Recreation Director.	0.00 \$	47,652 \$	0
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	39,739 \$	0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	(2,865) \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(32,303) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(48,209) \$	0

Park & Recreation

Significant Budget Adjustments

GENERAL FUND

Park Planning and Development	Positions	Cost	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.	0.00 \$	348,226 \$	0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	(14,886) \$	0
Position Swap Adjustment reflects the reorganization of personnel expenditures to fund 1.00 Assistant to the Park and Recreation Director.	(1.00) \$	(68,685) \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	(105,232) \$	0
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(4.00) \$	(440,756) \$	0
General Fund Savings Proposal Department submitted reduction proposal.	0.00 \$	(446,955) \$	0
Park and Recreation Transfer Transfer of staff, associated non-personnel expenses, and revenue from the Park Planning Division of the Park and Recreation Department to capitalize on improved efficiencies within the Department.	(33.00) \$	(4,096,441) \$	(1,548,425)
Reservoir Recreation	Positions	Cost	Revenue
Reservoir Recreation Functions Adjustment to reflect expenses associated with the transfer of the Reservoir Recreation functions to Park and Recreation from the Water Department.	0.00 \$	3,412,015 \$	1,486,833

Significant Budget Adjustments

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00 \$	8,170 \$	0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Motive Usage Transfer	0.00 \$	28,560 \$	0
Transfer of funding from the Open Space Division.			
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB)	0.00 \$	3,887 \$	0
Addition of funds to be applied towards the total liability for retiree health care.			
Support for Information Technology	0.00 \$	145 \$	0
Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Discretionary	0.00 \$	(27,482) \$	0
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.			

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00 \$	401,238 \$	0
Adjustments to reflect the annualization of the Fiscal Year 2007 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and other benefit compensation.			
Operational Increases	3.00 \$	724,444 \$	0
Adjustment to reflect staffing and support towards increased maintenance and marketing for improved course conditions and enhanced customer service, as well as one-time costs related to the 2008 U.S. Open.			
Non-Discretionary	0.00 \$	202,895 \$	0
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.			

Park & Recreation

Significant Budget Adjustments

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund	Positions	Cost	Revenue
Increase to Retiree Health Care-Other Post-Employment Benefits (OPEB) Addition of funds to be applied towards the total liability for retiree health care.	0.00 \$	173,449 \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	47,898 \$	0
Support for the Implementation of the Kroll Remediation Recommendations Increase to provide funding for the implementation of the Kroll Remediation Recommendations.	0.00 \$	9,415 \$	0
Funding for the Enterprise Resource Planning (ERP) System This system will integrate all data and processes of the City's core functions into a unified data system. The ERP will replace independent applications the City has in place that will eliminate the need for external interfaces, provide a range of standardization, reduce maintenance, and allow for greater reporting capabilities.	0.00 \$	3,434 \$	0
Transition of Hourly Positions Standardization of hourly position budgeting.	(5.75) \$	694 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	3,263,800
Land Use Fee Reduction Adjustment to reflect a decrease in land use fees.	0.00 \$	(3,808) \$	0
Vacancy Savings Adjustments in personnel expense from positions that are projected to be vacant for a period of time in Fiscal Year 2008 due to personnel transition and salary differentials for new employees.	0.00 \$	(134,479) \$	0
Savings from Business Process Reengineering (BPR) and the Five-Year Financial Outlook Expenditure adjustments in personnel and non-personnel expenses as a result of position reductions and BPR.	(2.75) \$	(201,441) \$	0

Significant Budget Adjustments

OPEN SPACE PARK FACILITIES

Open Space Pk Facilities	Positions	Cost	Revenue
Debt Payment Adjustment to correct negative balance in debt payment.	0.00 \$	276,700 \$	0
Bond Payment Reduction Adjustment reflects bond payment adjustment.	0.00 \$	(277,975) \$	(1,275)

ENVIRONMENTAL GROWTH FUND 1/3

EGF - Maint & Oper (1/3)	Positions	Cost	Revenue
General Fund Reimbursement Adjustment reflects an increase in the General Fund reimbursement of existing expenses.	0.00 \$	898,441 \$	0
Non-Discretionary Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.	0.00 \$	183,589 \$	0
Increase to Maintenance Assessment Districts Adjustment reflects Maintenance Assessment Districts allocation.	0.00 \$	21,753 \$	0
Support for Information Technology Funding is allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00 \$	966 \$	0
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	898,441
Interfund Transfers Adjustment to reflect an interfund transfer to Capital Improvement Projects funds as mandated.	0.00 \$	(190,000) \$	0

ENVIRONMENTAL GROWTH FUND 2/3

EGF O/S Acq & Debt Serv (2/3)	Positions	Cost	Revenue
Revenue Estimates Adjustment reflects an increase in reimbursement of existing General Fund expenses per revised Fiscal Year 2008 revenue estimates.	0.00 \$	1,796,882 \$	0

Park & Recreation

Significant Budget Adjustments

ENVIRONMENTAL GROWTH FUND 2/3

EGF O/S Acq & Debt Serv (2/3)	Positions	Cost	Revenue
Revised Revenue Adjustment to Fiscal Year 2007 revenue to reflect Fiscal Year 2008 revenue projections.	0.00 \$	0 \$	1,796,882
Reduction in Debt Service Adjustment reflects reduction in bond payment.	0.00 \$	(277,975) \$	0
One-Time Expenditure Removal Adjustment reflects Fiscal Year 2007 one time expenditure removal.	0.00 \$	(2,500,000) \$	0

Park & Recreation

Expenditures by Category

		FY 2006 BUDGET		FY 2007 BUDGET		FY 2008 PROPOSED
PERSONNEL						
Salaries & Wages	\$	38,339,680	\$	39,296,563	\$	36,406,008
Fringe Benefits	\$	19,862,679	\$	20,431,158	\$	20,123,355
SUBTOTAL PERSONNEL	\$	58,202,359	\$	59,727,721	\$	56,529,363
NON-PERSONNEL						
Supplies & Services	\$	33,868,585	\$	36,854,436	\$	42,592,623
Information Technology	\$	488,546	\$	608,071	\$	274,771
Energy/Utilities	\$	10,236,099	\$	10,607,362	\$	11,657,809
Equipment Outlay	\$	2,471,731	\$	3,153,278	\$	3,176,323
SUBTOTAL NON-PERSONNEL	\$	47,064,961	\$	51,223,147	\$	57,701,526
TOTAL	\$	105,267,320	\$	110,950,868	\$	114,230,889

Revenues by Category

		FY 2006 BUDGET		FY 2007 BUDGET		FY 2008 PROPOSED
GENERAL FUND						
Licenses and Permits	\$	56,500	\$	598,069	\$	563,640
Revenue from Money & Property	\$	2,158,961	\$	323,500	\$	1,947,833
Revenue from Other Agencies	\$	287,076	\$	-	\$	-
Charges for Current Services	\$	7,672,462	\$	7,315,069	\$	5,617,417
Transfers from Other Funds	\$	10,621,821	\$	10,525,529	\$	12,824,338
TOTAL	\$	20,796,820	\$	18,762,167	\$	20,953,228

Salary Schedule

GENERAL FUND

Park Planning and Development

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	0.00	\$ -	\$ -
1106	Sr Management Analyst	1.00	0.00	\$ -	\$ -
1107	Administrative Aide II	1.00	0.00	\$ -	\$ -
1218	Assoc Management Analyst	5.00	0.00	\$ -	\$ -
1221	Assoc Engineer-Civil	7.00	0.00	\$ -	\$ -
1638	Park Designer	8.00	0.00	\$ -	\$ -
1725	Principal Drafting Aide	1.00	0.00	\$ -	\$ -
1727	Principal Engineering Aide	1.00	0.00	\$ -	\$ -
1746	Word Processing Operator	1.00	0.00	\$ -	\$ -
1751	Project Officer I	4.00	0.00	\$ -	\$ -

Park & Recreation

Salary Schedule

GENERAL FUND

Park Planning and Development

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
1752	Project Officer II	5.00	0.00	\$	-	-
1879	Sr Clerk/Typist	1.00	0.00	\$	-	-
1917	Supv Management Analyst	1.00	0.00	\$	-	-
2214	Deputy Director	1.00	0.00	\$	-	-
	Total	38.00	0.00		\$	-

Park & Rec - Administrative Svcs

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
1106	Sr Management Analyst	1.00	1.00	\$	70,802	70,802
1218	Assoc Management Analyst	0.00	2.00	\$	64,539	129,077
1221	Assoc Engineer-Civil	0.00	1.00	\$	80,375	80,375
1348	Info Systems Analyst II	0.50	0.50	\$	64,620	32,310
1349	Info Systems Analyst III	1.00	1.00	\$	71,601	71,601
1638	Park Designer	0.00	1.00	\$	80,604	80,604
1725	Principal Drafting Aide	0.00	1.00	\$	60,756	60,756
1746	Word Processing Operator	2.00	2.00	\$	37,845	75,689
1751	Project Officer I	0.00	1.00	\$	79,940	79,940
1752	Project Officer II	0.00	1.00	\$	91,809	91,809
1871	Sr Public Information Officer	1.00	0.00	\$	-	-
1876	Executive Secretary	1.00	1.00	\$	52,009	52,009
1879	Sr Clerk/Typist	1.00	1.00	\$	43,313	43,313
1917	Supv Management Analyst	1.00	2.00	\$	80,610	161,220
1972	Safety & Training Manager	1.00	1.00	\$	79,948	79,948
2125	Asst To Park & Recreation	0.00	1.00	\$	90,000	90,000
2179	Park And Recreation Director	1.00	1.00	\$	143,268	143,268
	Vacancy Factor Adjustment	0.00	0.00	\$	-	(40,282)
	Field Training Pay	0.00	0.00	\$	-	1,676
	Overtime Budgeted	0.00	0.00	\$	-	10,142
	Reg Pay For Engineers	0.00	0.00	\$	-	24,225
	Total	10.50	18.50		\$	1,338,482

Open Space Division

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
1106	Sr Management Analyst	1.00	1.00	\$	70,801	70,801
1107	Administrative Aide II	0.50	0.50	\$	50,686	25,343
1418	District Manager	1.00	1.00	\$	74,477	74,477
1468	Grounds Maintenance Worker II	3.50	4.00	\$	37,124	148,496
1470	Grounds Maintenance Supv	1.00	1.00	\$	44,978	44,978
1634	Park Ranger	13.00	9.00	\$	49,073	441,661

Park & Recreation

Salary Schedule

GENERAL FUND

Open Space Division

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1642	Grounds Maintenance Manager	3.10	3.00	\$	61,459	\$ 184,377
1648	Payroll Specialist II	0.50	0.50	\$	41,506	\$ 20,753
1746	Word Processing Operator	1.00	1.00	\$	37,844	\$ 37,844
1752	Project Officer II	1.00	1.00	\$	91,809	\$ 91,809
1796	Recreation Center Director II	1.00	1.00	\$	47,629	\$ 47,629
1797	Recreation Specialist	1.00	1.00	\$	50,664	\$ 50,664
1821	Sr Park Ranger	6.00	5.00	\$	61,579	\$ 307,895
1872	Sr Planner	2.00	2.00	\$	77,900	\$ 155,800
1873	Recreation Center Director I	1.00	1.00	\$	43,678	\$ 43,678
1974	Utility Supv	1.00	1.00	\$	51,756	\$ 51,756
1978	Utility Worker I	2.00	2.00	\$	36,233	\$ 72,466
2214	Deputy Director	0.75	0.75	\$	113,773	\$ 85,330
	Vacancy Factor Adjustment	0.00	0.00	\$	-	\$ (64,230)
	Overtime Budgeted	0.00	0.00	\$	-	\$ 21,997
	Salaries & Wages Billed	0.00	0.00	\$	-	\$ 12,714
	Total	40.35	35.75			\$ 1,926,238

Mt. Hope Cemetery

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1107	Administrative Aide II	1.00	1.00	\$	50,686	\$ 50,686
1296	Cemetery Manager	1.00	1.00	\$	64,124	\$ 64,124
1440	Equipment Operator II	1.00	1.00	\$	49,096	\$ 49,096
1467	Grounds Maintenance Worker I	3.00	1.00	\$	32,012	\$ 32,012
1468	Grounds Maintenance Worker II	5.00	3.00	\$	37,124	\$ 111,372
1535	Clerical Assistant II	2.00	1.00	\$	35,401	\$ 35,401
1974	Utility Supv	1.00	1.00	\$	51,756	\$ 51,756
	Overtime Budgeted	0.00	0.00	\$	-	\$ 15,274
	Pesticide App Lic	0.00	0.00	\$	-	\$ 2,472
	Standby Pay	0.00	0.00	\$	-	\$ 1,652
	Temporary Help	0.00	0.00	\$	-	\$ 2,346
	Total	14.00	9.00			\$ 416,191

Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1104	Account Clerk	2.00	2.00	\$	37,878	\$ 75,756
1105	Administrative Aide I	1.00	1.00	\$	43,820	\$ 43,820
1107	Administrative Aide II	1.00	1.00	\$	50,686	\$ 50,686
1131	Area Manager II	2.00	2.00	\$	63,876	\$ 127,751
1192	Asst Recreation Center Director	2.48	2.00	\$	36,445	\$ 72,890

Park & Recreation

Salary Schedule

GENERAL FUND

Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1218	Assoc Management Analyst	2.00	2.00	\$	64,539	\$ 129,077
1265	Seven-Gang Mower Operator	10.38	9.00	\$	43,996	\$ 395,961
1274	Building Supv	1.00	1.00	\$	47,688	\$ 47,688
1288	Carpenter	1.00	1.00	\$	52,003	\$ 52,003
1293	Cement Finisher	1.00	1.00	\$	50,638	\$ 50,638
1389	Custodian II	14.50	12.50	\$	31,149	\$ 389,359
13891	Custodian II	2.10	0.00	\$	-	\$ -
1390	Custodian III	4.00	4.00	\$	34,079	\$ 136,314
1418	District Manager	5.00	5.00	\$	74,478	\$ 372,388
1436	Equipment Technician I	12.86	8.00	\$	42,342	\$ 338,734
1438	Equipment Technician II	4.00	5.00	\$	46,568	\$ 232,841
1439	Equipment Operator I	16.37	13.00	\$	44,949	\$ 584,341
1440	Equipment Operator II	11.00	9.00	\$	49,096	\$ 441,867
1441	Equipment Technician III	1.00	1.00	\$	51,986	\$ 51,986
1467	Grounds Maintenance Worker I	6.00	6.00	\$	32,013	\$ 192,075
14671	Grounds Maintenance Worker I	14.03	0.00	\$	-	\$ -
1468	Grounds Maintenance Worker II	143.06	128.00	\$	37,124	\$ 4,751,885
14681	Grounds Maintenance Worker II	0.50	0.00	\$	-	\$ -
1470	Grounds Maintenance Supv	10.10	10.00	\$	44,978	\$ 449,782
1513	Heavy Truck Driver I	7.00	7.00	\$	42,680	\$ 298,757
1514	Horticulturist	4.00	3.00	\$	62,259	\$ 186,777
15311	Recreation Leader II	3.63	0.00	\$	-	\$ -
1532	Intermediate Stenographer	1.00	1.00	\$	38,941	\$ 38,941
1535	Clerical Assistant II	2.00	1.00	\$	35,401	\$ 35,401
15651	Recreation Leader I	3.59	0.00	\$	-	\$ -
1579	Laborer	2.00	2.00	\$	32,539	\$ 65,077
15911	Lifeguard I	0.35	0.00	\$	-	\$ -
1594	Light Equipment Operator	11.00	9.00	\$	41,150	\$ 370,349
1627	Nursery Gardener	5.13	4.00	\$	38,203	\$ 152,812
1628	Nursery Supervisor	1.00	1.00	\$	45,312	\$ 45,312
1634	Park Ranger	11.00	11.00	\$	49,073	\$ 539,808
1642	Grounds Maintenance Manager	5.00	5.00	\$	61,459	\$ 307,295
1644	Pesticide Applicator	3.50	4.50	\$	44,723	\$ 201,255
1645	Pesticide Supv	1.00	1.00	\$	49,316	\$ 49,316
1648	Payroll Specialist II	2.00	2.00	\$	41,507	\$ 83,013
1732	Aquatics Technician II	3.95	3.95	\$	49,642	\$ 196,087
1735	Recreation Center Director III	2.00	2.00	\$	51,073	\$ 102,145
1737	Aquatics Technician I	4.00	1.00	\$	47,254	\$ 47,254
1738	Aquatics Technician Supv	1.00	1.00	\$	54,352	\$ 54,352

Park & Recreation

Salary Schedule

GENERAL FUND

Developed Regional Parks

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1746	Word Processing Operator	1.00	1.00	\$	37,845	\$ 37,845
1776	Public Information Clerk	3.00	3.00	\$	37,688	\$ 113,063
17941	Recreation Aide	0.50	0.00	\$	-	\$ -
1797	Recreation Specialist	1.00	1.00	\$	50,664	\$ 50,664
1821	Sr Park Ranger	2.00	2.00	\$	61,579	\$ 123,158
1879	Sr Clerk/Typist	2.00	2.00	\$	43,313	\$ 86,626
1917	Supv Management Analyst	1.00	1.00	\$	80,610	\$ 80,610
1919	Supv Custodian	1.00	1.00	\$	36,200	\$ 36,200
1968	Tree Maintenance Crewleader	3.00	2.00	\$	43,179	\$ 86,357
1969	Tree Trimmer	1.00	1.00	\$	41,763	\$ 41,763
1970	Tree Maintenance Supv	1.00	1.00	\$	48,866	\$ 48,866
1974	Utility Supv	6.00	6.00	\$	51,756	\$ 310,536
1975	Sr Utility Supv	1.00	1.00	\$	56,862	\$ 56,862
1978	Utility Worker I	9.60	5.00	\$	36,233	\$ 181,165
1979	Utility Worker II	2.00	2.00	\$	39,499	\$ 78,998
2214	Deputy Director	1.00	1.00	\$	119,548	\$ 119,548
	Vacancy Factor Adjustment	0.00	0.00	\$	-	\$ (394,472)
	Field Training Pay	0.00	0.00	\$	-	\$ 36,071
	Overtime Budgeted	0.00	0.00	\$	-	\$ 339,222
	Pesticide App Lic	0.00	0.00	\$	-	\$ 4,471
	Temporary Help	0.00	0.00	\$	-	\$ 743,709
	Total	378.63	312.95			\$ 13,943,055

Community Parks II

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1107	Administrative Aide II	1.00	1.00	\$	50,686	\$ 50,686
1131	Area Manager II	10.00	10.00	\$	63,875	\$ 638,752
1192	Asst Recreation Center Director	4.25	4.25	\$	36,445	\$ 154,890
1218	Assoc Management Analyst	1.00	1.00	\$	64,539	\$ 64,539
1418	District Manager	5.00	5.00	\$	74,477	\$ 372,384
1467	Grounds Maintenance Worker I	3.00	1.00	\$	32,013	\$ 32,013
1468	Grounds Maintenance Worker II	62.09	61.97	\$	37,124	\$ 2,300,580
1531	Recreation Leader II	0.00	1.75	\$	33,175	\$ 58,056
15311	Recreation Leader II	13.37	0.00	\$	-	\$ -
1535	Clerical Assistant II	3.00	3.00	\$	35,402	\$ 106,206
1565	Recreation Leader I	0.12	1.25	\$	29,452	\$ 36,815
15651	Recreation Leader I	29.52	0.00	\$	-	\$ -
1648	Payroll Specialist II	2.00	2.00	\$	41,507	\$ 83,013
1735	Recreation Center Director III	13.00	13.00	\$	51,073	\$ 663,944

Park & Recreation

Salary Schedule

GENERAL FUND

Community Parks II

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1746	Word Processing Operator	1.00	1.00	\$	37,845	\$ 37,845
17941	Recreation Aide	4.42	0.00	\$	-	\$ -
1796	Recreation Center Director II	8.00	8.00	\$	47,629	\$ 381,029
1797	Recreation Specialist	6.50	5.50	\$	50,664	\$ 278,652
1873	Recreation Center Director I	6.00	6.00	\$	43,678	\$ 262,066
1879	Sr Clerk/Typist	1.00	1.00	\$	43,313	\$ 43,313
19051	Swimming Pool Manager I	5.00	0.00	\$	-	\$ -
1906	Swimming Pool Manager II	4.00	4.00	\$	42,261	\$ 169,043
1907	Swimming Pool Manager III	9.00	9.00	\$	48,939	\$ 440,454
1931	Supv Recreation Specialist	6.50	6.50	\$	59,480	\$ 386,620
19361	Pool Guard II	22.50	0.00	\$	-	\$ -
2214	Deputy Director	1.00	1.00	\$	119,758	\$ 119,758
	Vacancy Factor Adjustment	0.00	0.00	\$	-	\$ (198,678)
	Bilingual - Regular	0.00	0.00	\$	-	\$ 42,886
	Overtime Budgeted	0.00	0.00	\$	-	\$ 17,000
	Temporary Help	0.00	0.00	\$	-	\$ 2,542,437
	Total	222.27	147.22			\$ 9,084,302

Community Parks I

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>	<i>Salary</i>		<i>Total</i>
1104	Account Clerk	0.00	1.00	\$	37,878	\$ 37,878
1105	Administrative Aide I	1.00	1.00	\$	43,820	\$ 43,820
1106	Sr Management Analyst	1.00	1.00	\$	70,802	\$ 70,802
1131	Area Manager II	9.00	9.00	\$	63,875	\$ 574,877
1192	Asst Recreation Center Director	4.00	3.00	\$	36,445	\$ 109,334
1418	District Manager	3.00	3.00	\$	74,477	\$ 223,430
1467	Grounds Maintenance Worker I	0.11	0.00	\$	-	\$ -
1468	Grounds Maintenance Worker II	67.26	62.05	\$	37,124	\$ 2,303,550
1470	Grounds Maintenance Supv	1.00	0.00	\$	-	\$ -
1535	Clerical Assistant II	1.00	1.00	\$	35,402	\$ 35,402
15651	Recreation Leader I	22.48	0.00	\$	-	\$ -
1642	Grounds Maintenance Manager	2.00	1.00	\$	61,460	\$ 61,460
1648	Payroll Specialist II	2.00	1.00	\$	41,506	\$ 41,506
1735	Recreation Center Director III	16.50	15.00	\$	51,073	\$ 766,089
1746	Word Processing Operator	1.00	0.00	\$	-	\$ -
17941	Recreation Aide	2.00	0.00	\$	-	\$ -
1796	Recreation Center Director II	4.00	5.00	\$	47,629	\$ 238,143
1873	Recreation Center Director I	5.00	7.00	\$	43,678	\$ 305,744
1974	Utility Supv	1.00	0.00	\$	-	\$ -

Park & Recreation

Salary Schedule

GENERAL FUND

Community Parks I

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
1978	Utility Worker I	3.00	2.00	\$	36,233	\$ 72,465
2214	Deputy Director	1.00	1.00	\$	119,548	\$ 119,548
	Vacancy Factor Adjustment	0.00	0.00	\$	-	\$ (151,792)
	Overtime Budgeted	0.00	0.00	\$	-	\$ 26,061
	Temporary Help	0.00	0.00	\$	-	\$ 642,589
	Total	147.35	113.05		\$	5,520,906
General Fund Total		851.10	636.47		\$	32,229,174

LOS PENASQUITOS CANYON PRESERVE

Los Penasquitos Cnyn Preserve

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
1634	Park Ranger	1.00	1.00	\$	49,073	\$ 49,073
1821	Sr Park Ranger	1.00	1.00	\$	61,579	\$ 61,579
	Total	2.00	2.00		\$	110,652

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>	<i>Total</i>
1104	Account Clerk	1.00	1.00	\$	37,878	\$ 37,878
1106	Sr Management Analyst	1.00	0.00	\$	-	\$ -
1218	Assoc Management Analyst	1.00	1.00	\$	64,539	\$ 64,539
1237	Payroll Specialist I	1.00	1.00	\$	39,515	\$ 39,515
1265	Seven-Gang Mower Operator	4.00	4.00	\$	43,996	\$ 175,983
1348	Info Systems Analyst II	0.50	0.50	\$	64,620	\$ 32,310
1389	Custodian II	1.00	1.00	\$	31,149	\$ 31,149
1436	Equipment Technician I	2.00	2.00	\$	42,342	\$ 84,684
1438	Equipment Technician II	3.00	3.00	\$	46,568	\$ 139,704
1441	Equipment Technician III	1.00	1.00	\$	51,986	\$ 51,986
1467	Grounds Maintenance Worker I	27.25	26.00	\$	32,012	\$ 832,324
14671	Grounds Maintenance Worker I	0.25	0.00	\$	-	\$ -
1480	Golf Starter	12.00	15.00	\$	35,168	\$ 527,514
14801	Golf Starter	5.50	0.00	\$	-	\$ -
1481	Golf Starter Supv	1.00	0.00	\$	-	\$ -
1482	Greenskeeper	11.00	11.00	\$	35,793	\$ 393,723
1483	Greenskeeper Supv	5.00	5.00	\$	44,315	\$ 221,573
1508	Irrigation Specialist	3.00	3.00	\$	43,427	\$ 130,281
1509	Golf Course Superintendent	3.00	3.00	\$	63,851	\$ 191,553

Park & Recreation

Salary Schedule

GOLF COURSE ENTERPRISE

Golf Course Enterprise Fund

<i>Class</i>	<i>Position Title</i>	<i>FY 2007 Positions</i>	<i>FY 2008 Positions</i>		<i>Salary</i>		<i>Total</i>
1535	Clerical Assistant II	1.00	1.00	\$	35,402	\$	35,402
1594	Light Equipment Operator	4.00	4.00	\$	41,150	\$	164,599
1644	Pesticide Applicator	2.00	1.00	\$	44,723	\$	44,723
1797	Recreation Specialist	1.00	2.00	\$	50,664	\$	101,328
1798	Golf Course Manager	2.00	2.00	\$	71,502	\$	143,004
1917	Supv Management Analyst	0.50	1.00	\$	80,610	\$	80,610
2273	Golf Course Operations Manager	1.00	1.00	\$	113,302	\$	113,302
2283	Asst Golf Course Operations Manager	1.00	1.00	\$	107,798	\$	107,798
	Vacancy Factor Adjustment	0.00	0.00	\$	-	\$	(112,364)
	Overtime Budgeted	0.00	0.00	\$	-	\$	296,523
	Temporary Help	0.00	0.00	\$	-	\$	201,541
	Total	96.00	90.50			\$	4,131,182
PARK & RECREATION TOTAL		949.10	728.97			\$	36,471,008

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

EGF - MAINT & OPER (1/3) FUND 105051

	FY 2006* BUDGET	FY 2007* BUDGET	FY 2008* PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 1,025,542	\$ 509,058	\$ 1,014,400
Reserve Advance/Deposit	\$ 235,671	\$ -	\$ -
Reserve for Encumbrances	\$ 175,000	\$ 300,000	\$ 330,000
Reserve for Subsequent Year's Expenditures	\$ 157,571	\$ -	\$ 240,000
TOTAL BALANCE	\$ 1,593,784	\$ 809,058	\$ 1,584,400
REVENUE			
Franchises	\$ 4,230,301	\$ 3,815,301	\$ 4,713,742
Interest Earnings	\$ 53,500	\$ 53,500	\$ 53,500
TOTAL REVENUE	\$ 4,283,801	\$ 3,868,801	\$ 4,767,242
TOTAL BALANCE AND REVENUE	\$ 5,877,585	\$ 4,677,859	\$ 6,351,642
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Open Space Capital Projects	\$ 290,000	\$ 200,000	\$ -
SD River Master Plan	\$ 100,000	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 390,000	\$ 200,000	\$ -
OPERATING EXPENSE			
Assessment Reserve	\$ 13,492	\$ 15,264	\$ 17,242
MAD Reimbursements	\$ 134,923	\$ 152,640	\$ 172,415
Regional Park Maintenance/Open Space Maintenance	\$ 2,006,964	\$ 2,400,415	\$ 2,594,970
Reimbursement of Eligible Open Space Maint.	\$ -	\$ -	\$ 350,000
Reimbursement of Eligible Park Maint.	\$ 1,500,000	\$ 1,000,000	\$ 1,548,441
Transfer to Los Penasquitos	\$ 55,000	\$ 55,000	\$ 55,000
Turf and Field Rehabilitation Reimbursement	\$ 330,000	\$ 330,000	\$ 330,000
TOTAL OPERATING EXPENSE	\$ 4,040,379	\$ 3,953,319	\$ 5,068,068
TOTAL EXPENSE	\$ 4,430,379	\$ 4,153,319	\$ 5,068,068
RESERVE			
Reserve for Encumbrances	\$ 535,671	\$ 300,000	\$ 300,000
TOTAL RESERVE	\$ 535,671	\$ 300,000	\$ 300,000
TOTAL RESERVE	\$ 535,671	\$ 300,000	\$ 300,000
BALANCE	\$ 911,535	\$ 224,540	\$ 983,574
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 5,877,585	\$ 4,677,859	\$ 6,351,642

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

EGF O/S ACQ & DEBT SERV (2/3) FUND 105052

	FY 2006* BUDGET	FY 2007* BUDGET	FY 2008* PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 2,811,544	\$ 3,178,456	\$ 1,644,026
Reserve from Prior Year	\$ 1,339,398	\$ -	\$ -
TOTAL BALANCE	\$ 4,150,942	\$ 3,178,456	\$ 1,644,026
REVENUE			
Franchise /Sales Taxes	\$ 8,460,603	\$ 7,630,603	\$ 9,427,485
Interest Earnings	\$ 53,500	\$ 53,500	\$ 53,500
TOTAL REVENUE	\$ 8,514,103	\$ 7,684,103	\$ 9,480,985
TOTAL BALANCE AND REVENUE	\$ 12,665,045	\$ 10,862,559	\$ 11,125,011
CAPITAL IMPROVEMENTS PROGRAM (CIP)			
Park and Recreation Capital Improvements	\$ -	\$ 2,500,000	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 2,500,000	\$ -
OPERATING EXPENSE			
District No. 1 for Bond Interest and Redemption	\$ 715,000	\$ 715,000	\$ 437,025
Park Maintenance Reimbursement	\$ 6,600,000	\$ 7,100,000	\$ 8,896,882
Transfer to OHS	\$ 2,191	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 7,317,191	\$ 7,815,000	\$ 9,333,907
TOTAL EXPENSE	\$ 7,317,191	\$ 10,315,000	\$ 9,333,907
RESERVE			
Reserve	\$ 1,339,398	\$ -	\$ -
TOTAL RESERVE	\$ 1,339,398	\$ -	\$ -
TOTAL RESERVE	\$ 1,339,398	\$ -	\$ -
BALANCE	\$ 4,008,456	\$ 547,559	\$ 1,791,104
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 12,665,045	\$ 10,862,559	\$ 11,125,011

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Park & Recreation

Revenue and Expense Statement (Non-General Fund)

GOLF COURSE ENTERPRISE FUND 41400

		FY 2006*	FY 2007*	FY 2008*
		BUDGET	BUDGET	PROPOSED
BEGINNING BALANCE AND RESERVE				
Balance from Prior Year	(1)	\$ 6,630,163	\$ 5,481,511	\$ 4,697,184
Contingency Reserve - Prior Year		\$ 1,032,046	\$ 1,388,486	\$ 1,601,536
Operating Encumbrance - Prior Year		\$ 869,730	\$ 1,146,941	\$ 580,473
Reserve for Continuing Appropriations		\$ 4,218,276	\$ 7,340,378	\$ 8,592,265
TOTAL BALANCE		\$ 12,750,215	\$ 15,357,316	\$ 15,471,458
REVENUE				
Concessions		\$ 1,177,000	\$ 1,177,000	\$ 1,023,500
Golf Cart Rental		\$ 130,000	\$ 130,000	\$ 133,600
Golf Driving Range		\$ 310,000	\$ 310,000	\$ 315,800
Golf Fees		\$ 10,200,000	\$ 10,200,000	\$ 13,149,100
Interest		\$ 175,000	\$ 175,000	\$ 363,800
Miscellaneous Revenue		\$ -	\$ 175,000	\$ 445,000
TOTAL REVENUE		\$ 11,992,000	\$ 12,167,000	\$ 15,430,800
TOTAL BALANCE AND REVENUE		\$ 24,742,215	\$ 27,524,316	\$ 30,902,258
CAPITAL IMPROVEMENTS PROGRAM (CIP)				
Total Capital Improvements Program	(2)	\$ 3,700,000	\$ -	\$ 2,600,000
TOTAL CIP EXPENSE		\$ 3,700,000	\$ -	\$ 2,600,000
OPERATING EXPENSE				
Land Use Payment		\$ 1,621,792	\$ 1,607,566	\$ 1,603,758
Operating Expenses		\$ 9,453,844	\$ 10,082,458	\$ 11,310,005
TOTAL OPERATING EXPENSE		\$ 11,075,636	\$ 11,690,024	\$ 12,913,763
EXPENDITURE OF PRIOR YEAR FUND				
Prior Year Expense		\$ 869,730	\$ 1,146,941	\$ 580,473
TOTAL Expenditure of Prior Year Fund		\$ 869,730	\$ 1,146,941	\$ 580,473
TOTAL EXPENSE		\$ 15,645,366	\$ 12,836,965	\$ 16,094,236
RESERVE				
Contingency Reserve	(3)	\$ 1,477,564	\$ 1,540,436	\$ 1,619,308

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

GOLF COURSE ENTERPRISE FUND 41400

	FY 2006*	FY 2007*	FY 2008*
	BUDGET	BUDGET	PROPOSED
RESERVE			
Reserve for Continuing Appropriations	\$ 4,218,276	\$ 7,340,378	\$ 8,592,265
TOTAL RESERVE	\$ 5,695,840	\$ 8,880,814	\$ 10,211,573
TOTAL RESERVE	\$ 5,695,840	\$ 8,880,814	\$ 10,211,573
BALANCE	\$ 3,401,009	\$ 5,806,537	\$ 4,596,449
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 24,742,215	\$ 27,524,316	\$ 30,902,258

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) Balance available to be used for Capital Improvements Program Projects.

(2) FY 2008 Capital Improvement Program projects include: Balboa Park Golf Course - Irrigation System Upgrades (\$1.8M); Balboa Park Golf Course - Concrete Step and Hand Railing Replacement (\$100K); Torrey Pines Golf Course - Irrigation & Fence Upgrades (\$250K); Mission Bay Golf Course & Practice Center - Existing Building Improvements (\$250K); Mission Bay Golf Course & Practice Center - Practice Area Upgrade (\$200K).

(3) Standard Operating Contingency Reserve is 12% of operating expenses.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

LOS PENASQUITOS CANYON PRESERVE FUND 10582

	FY 2006*	FY 2007*	FY 2008*
	BUDGET	BUDGET	PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 56,147	\$ 56,147	\$ 69,670
Prior Year Reserve for Encumbrances/Advance to Central Garage	\$ 69,250	\$ -	\$ -
TOTAL BALANCE	\$ 125,397	\$ 56,147	\$ 69,670
REVENUE			
Concession Leases	\$ 6,000	\$ 6,000	\$ 6,000
Transfer from EGF 1/3	\$ 55,000	\$ 55,000	\$ 55,000
Transfer from Other Funds	\$ 115,000	\$ 115,000	\$ 115,000
TOTAL REVENUE	\$ 176,000	\$ 176,000	\$ 176,000
TOTAL BALANCE AND REVENUE	\$ 301,397	\$ 232,147	\$ 245,670
OPERATING EXPENSE			
Non-Personnel Expense	(1) \$ 49,308	\$ 53,501	\$ 54,724
Personnel Expense	\$ 158,673	\$ 160,365	\$ 172,422
TOTAL OPERATING EXPENSE	\$ 207,981	\$ 213,866	\$ 227,146
TOTAL EXPENSE	\$ 207,981	\$ 213,866	\$ 227,146
RESERVE			
Advance to Central Garage	\$ 69,250	\$ -	\$ -
TOTAL RESERVE	\$ 69,250	\$ -	\$ -
TOTAL RESERVE	\$ 69,250	\$ -	\$ -
BALANCE	\$ 24,166	\$ 18,281	\$ 18,524
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 301,397	\$ 232,147	\$ 245,670

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.

(1) All motive equipment non-personnel expenses were removed from the FY 2008 Proposed Budget.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

OPEN SPACE PK FACILITES FUND 71631

	FY 2006* BUDGET	FY 2007* BUDGET	FY 2008* PROPOSED
BEGINNING BALANCE AND RESERVE			
Reserved Carried Forward for July 1 Interest Payment	\$ 1,932,336	\$ 2,700,836	\$ 411,154
TOTAL BALANCE	\$ 1,932,336	\$ 2,700,836	\$ 411,154
REVENUE			
Environmental Growth Fund Transfer	\$ 715,000	\$ 438,300	\$ 437,025
Interest on Investments	\$ 53,500	\$ 53,500	\$ 53,500
TOTAL REVENUE	\$ 768,500	\$ 491,800	\$ 490,525
TOTAL BALANCE AND REVENUE	\$ 2,700,836	\$ 3,192,636	\$ 901,679
OPERATING EXPENSE			
Bond Interest and Redemption	\$ 715,000	\$ 438,300	\$ 437,025
TOTAL OPERATING EXPENSE	\$ 715,000	\$ 438,300	\$ 437,025
TOTAL EXPENSE	\$ 715,000	\$ 438,300	\$ 437,025
RESERVE			
Reserve for Ensuing Year July 1 Interest Payment	\$ 1,985,836	\$ 2,754,336	\$ 464,654
TOTAL RESERVE	\$ 1,985,836	\$ 2,754,336	\$ 464,654
TOTAL RESERVE	\$ 1,985,836	\$ 2,754,336	\$ 464,654
BALANCE	\$ -	\$ -	\$ -
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 2,700,836	\$ 3,192,636	\$ 901,679

* At the time of publication audited financial statements for Fiscal Year 2006 were not available. Therefore, the Fiscal Years 2006 and 2007 columns reflect final budget amounts from the Fiscal Year 2006 and 2007 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.